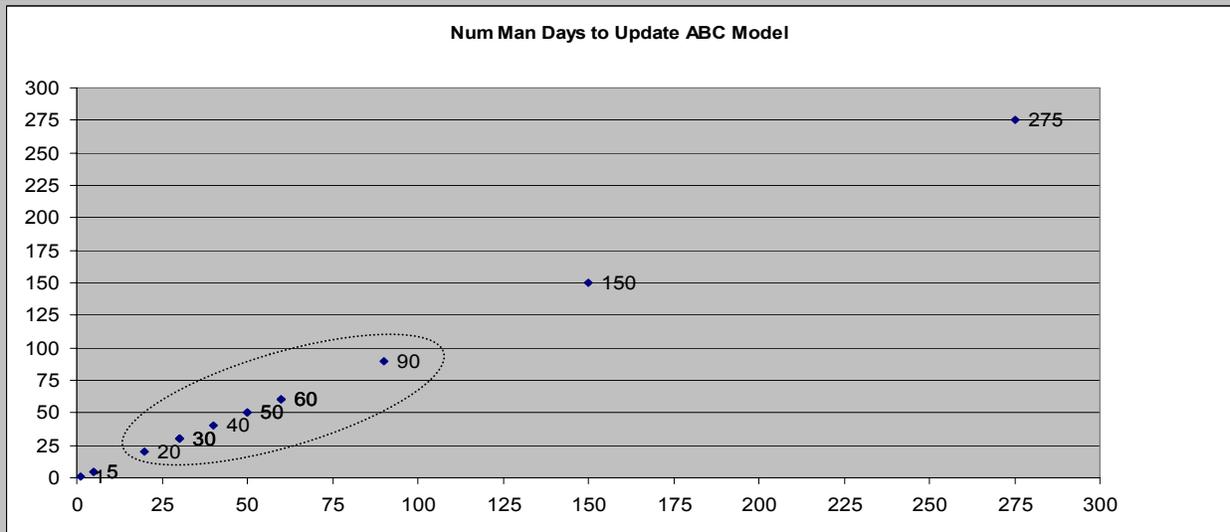


xBIT Requirements Survey Results

xBIT Survey Results

1.1 *What is your estimate of the number of man-days required to update your ABCM model in conformance with current Marine Corps standards?*

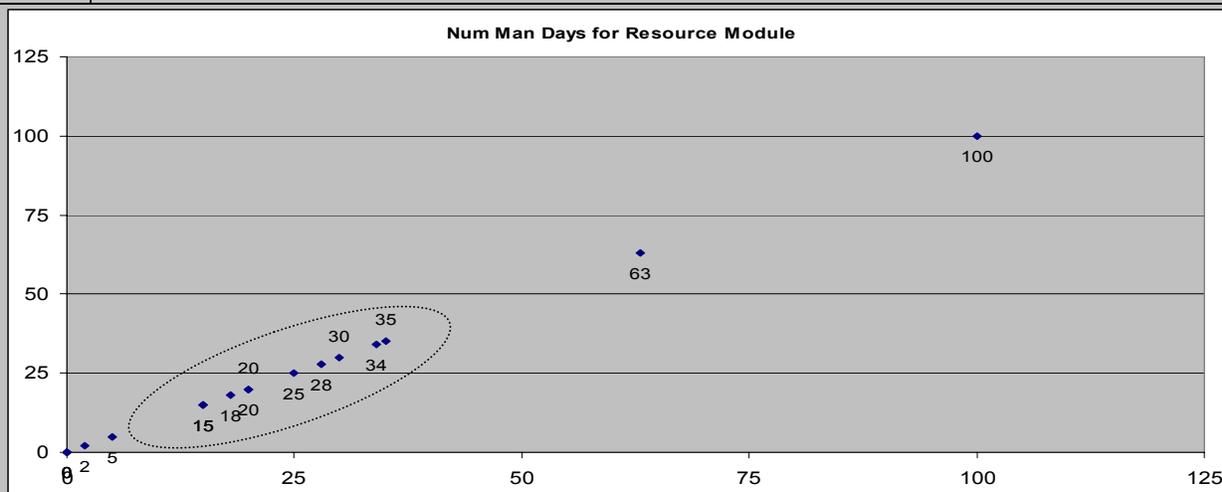


Avg. 59.75
Std Dev 68.14

8th & I	We are on the first model. We have no information on updates.
MAGTFTC	Less than one man-day None
MARFORLANT	5 - Initial Development underway
MARFORPAC	n/a
MCAF Quantico	60
MCAS Beaufort	150 man-days (for ABC Core team only)
MCAS Cherry Point	It took us approx. 40 hours to update the model to conform to the new model standards. This includes Updating of reference numbers, attributes, civpay and OSA buckets, and changes in expense buckets
MCAS New River	275
MCAS Pendleton	25-30 days
MCAS Yuma	10-15
MCB Butler	40 (ABC Core Team only)

MCB Hawaii
90 days for POM Model (given current requirements)
MCB Lejeune
60 days
MCB Pendleton
50 man-days
MCB Quantico
50
MCLB Albany
60
MCRD Parris Island
4 weeks
MCRD San Diego
30

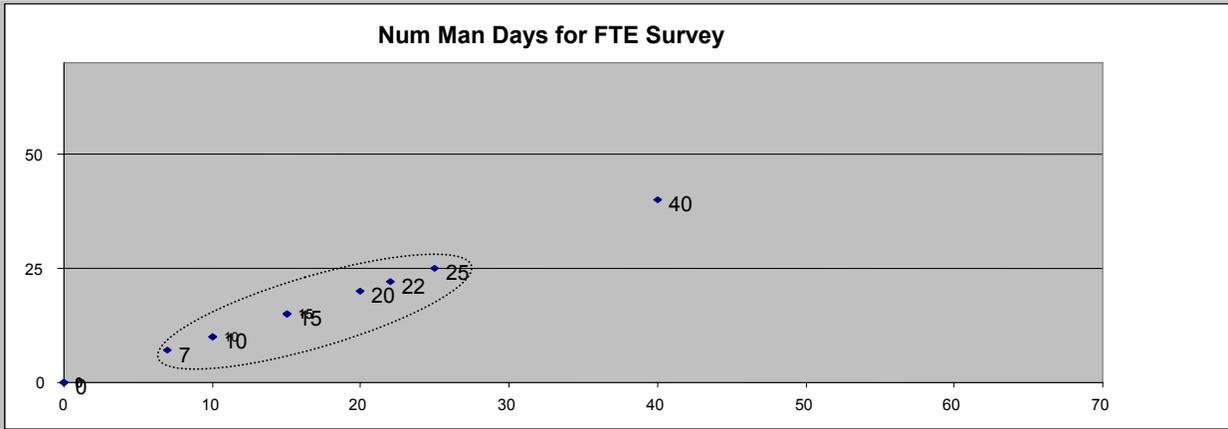
1.2 *What is your estimate of the number of man-days required to update the resource module of your model?*



8th & I
We are on the first model. We have no information on updates.
MAGTFTC
FY01 model w/mapping tool, 31 man-days (includes validation) 34 day (includes reconciliation)
MARFORLANT
5 – Initial Development underway
MARFORPAC
n/a
MCAF Quantico
35
MCAS Beaufort
100
MCAS Cherry Point

It took us approx. 500 hours to update the Resource Module. This includes time to load the current model on desktops and LAN, for users to gather and collect data and respond to data call, to update the model, to install and resolve problems with mapping software, make changes after the SURVEY tool was used adding, deleting structure), mapping of SABRS and Computron data, resolving software problems, resolving issues associated with reconciling SABRS and COMPUTRON data with user records, and making changes as required.

MCAS New River
28
MCAS Pendleton
20-25 days
MCAS Yuma
10-15
MCB Butler
15 (ABC Core Team only)
MCB Hawaii
18 days from time data calls are received.
MCB Lejeune
5 days
MCB Pendleton
250 man-days
MCB Quantico
20
MCLB Albany
30
MCRD Parris Island
4 days
MCRD San Diego
2



Std Dev

37.06
61.67

8th & I
We are on the first model. We have no information on surveys..
MAGTFTC
22 days (includes reconciliation) FY01 model w/survey tool, 7 man-days
MARFORLANT
5 – Initial Development underway
MARFORPAC

	n/a
	MCAF Quantico
	7
	MCAS Beaufort
	40
	MCAS Cherry Point
	Approx. 1500 hours were expended to assign resources to activities using the SURVEY tool. This time included planning and preparation, installation and training of functional managers, POCs, core team, and Directors on the SURVEY tool. It also included data gathering and collection time by functional managers, data entry time, time to resolve all of the issues associated with the non-labor expenses, reconciliation with SABRS, and time to make requested changes.
	MCAS New River
	0
	MCAS Pendleton
	20-25 days
	MCAS Yuma
	20-30
	MCB Butler
	We allow 2 weeks for the users to complete the survey. To create, distribute, answer questions, and input the completed datacall takes about 10 mandays.
	MCB Hawaii
	100 days
	MCB Lejeune
	Not using the FTE survey at present
	MCB Pendleton
	200 man-days
	MCB Quantico
	20
	MCLB Albany
	15
	MCRD Parris Island
	3 weeks
	MCRD San Diego
	10
3.1	<i>What other fields (if any) do you require to be broken-out separately?</i>
	8th & I
	The CAC and Fund Code.
	MAGTFTC
	The JNLU level, if possible
	MARFORPAC
	Fund Code
	MCAF Quantico
	None
	MCAS Beaufort
	Cost Account Code (CAC) Job Number Local Usage (JNLU)
	MCAS Cherry Point
	We used the mapping tool, and we modified the query to include the JON, SOC, and CAC, which proved to be helpful when mapping. Also, we would like the OC, BEA, and CAC descriptions.
	MCAS New River
	RON - TO INCLUDE ONLY "TAP" "FAP" and "ADK"; CIVILIAN FTE'S IF ACCURATE;

	MCAS Pendleton
	Cost Account Codes (CAC)
	MCAS Yuma
	Separate Direct from Reimbursable within each individual BEA.
	MCB Butler
	None
	MCB Hawaii
	BEA & BESA description. However, depending on LR requirements, this may change.
	MCB Lejeune
	For now this appears to be sufficient.
	MCB Pendleton
	CAC – JNLU - BEA/BESA Description
	MCB Quantico
	Local Use Code, Cost Account Code (CAC)
	MCLB Albany
	Cost Account Code (Used as a cross reference tool against BEA)
	MCRD Parris Island
	None
	MCRD San Diego
	NONE
3.2	<i>What specific instances of those fields in 3.1 do you require? (Example: I need Fund Code “BK” and “BF” broken-out separately to build the model)</i>
	8th & I
	I need FCs EA, DW, and EA separated for the Resource Module. I need the CACs separated for the Resource module as well.
	MARFORPAC
	Normally use the set of Fund Codes associated with a given Program Element Number/Work Center ID pull from SABRS.
	MCAF Quantico
	N/A
	MCAS Beaufort
	JNLU will satisfy our requirements.
	MCAS Cherry Point
	Not sure what you mean here. Need further clarification.
	MCAS New River
	RON - TO INCLUDE ONLY "TAP" "FAP" and "ADK"; CIVILIAN FTE'S IF ACCURATE
	MCAS Yuma
	FY; Appn; BEA; OC; & RON
	MCB Butler
	Our data is sorted by BEA, BESA, CAC, OC for M67400
	MCB Hawaii
	BEA & BESA description
	MCB Lejeune
	Current format appears to be OK unless we get tasked with providing information that require additional breakouts.
	MCB Pendleton
	None
	MCB Quantico
	I need all records for M0004, M0005, M0008. I am not sure I understand your question
	MCLB Albany

	Our model is specifically broken down so that funds are mapped directly to BEAs
	MCRD San Diego
	NONE
3.3	<i>For Military Labor costs XBIT will use Operational Data Store Enterprise (ODSE) to pull the rank and number of military members working for the installation. In order to pull only those Marines that report to the base or station commander the query will rely primarily on Reporting Unit Codes (RUC) and provide a breakout of Marines by latoon Code. What combination of Present Reporting Unit Codes and FAP Reporting Unit Codes identify the Marines working for the installation? (you will need the assistance of your PersO or Adjutant for this question)</i>
	8th & I
	54900
	MAGTFTC
	MAGTFTC's RUC: 35010 FAP IS INDICATED BY: Y PRUC: 02BT, 3040, AACO, AADJ, ABMT, ABND, ACOS, AEOD, AIHB, AINS, AIOB, AIPB, AMPR,AMTU, AONT, APAO, APMO, ARMT, ARSU, AS03, AS04, ASGT, ASO4, ATAV, ATEG, ATEG, BAND, BBCO, BBMD, BCDD, BCMA, CBOM, BEAP, BEOD, BESD, BFAC, BFMD, BFSO, BGME, BINL, BLOG, BMAT, BMWWR, BNRE, BPCO, BRAV, BSJA, BSUP, BTMO, BTMQ, CC02, CCJ2, CD00, CDD0, CJC2, COMM, COMP, CSSB, CV28, DCAD, EEAD, EEAP, EGLN, ESD0, FMD0, FREQ, GM01, HCOM, HMTF, HQ30, HQBN, JOUR, MCCS, NJSS, ONT0, PMO0, RTAM, SAPO, SDTA, TADV, TCRS, TECG, TMO0, TTCG, TTEC, TVIS.
	MARFORPAC
	None. H&S BATTALION, MARFORPAC (RUC 20021; UIC 20021; T/O 4929N; T/E M4929)) is a deployable "constituent element" [as defined by DODD 5100.73 of May 13, 1999/ with Change 1, June 5, 2001] of MARFORPAC HQS [T/O 4928P; T/E M4928]. HQSVCBN provides FAP Marines to Marine Corps Base Hawaii. POC: GySgt P. F. Barber, Personnel Chief, DSN 315 477 8385.
	MCAF Quantico
	Our reporting unit code is 02401 and we do not have FAP RUC's.
	MCAS Cherry Point
	RUC for permanent Marines assigned to the station commander is 02002 (CherPt) and 02007 (VMR-1). For FAPs, their reporting RUC is their parent command, which is their Wing unit. WING RUCS include 45109, 45124, 45104, and 45114. If required, I can provide a listing of all the platoon codes if you need them.
	MCAS New River
	PRESRUC: 02021 - OTHER SERVICES AS NEEDED, I.E., USN.
	MCAS Yuma
	TBD
	MCB Butler
	Our model currently has Camp Fuji(20229), Camp Butler(20230) and MCAS Futenma(02601).
	MCB Hawaii
	RUC's - 01070, 01071, 01170, 01362, 01363, 01463, 69009, 02301, 02303, 13101, 13110, 13120, 13130, 13310, 13313, 13314, 13315, 21580, 97274, 20021 FAP RUC's - No such thing at MCBH.
	MCB Lejeune

RUC	MCC	COMMAND
31001	013	H&SBN, MCB
54872	1M2	MISSO
31001	LCX	INFO PROCESSING CENTER
31001	M58	HQMC LIAISON REP
31002	MAL	NAVY ALCOHOLISM REHAB
31002	TAY	NAVY COUNCIL OF PERS ED
31001	TFA	EACO
31001	TKG	DFAS
31001	UGH	NBC TEST AND EVAL TEAM
31001	W18	JUDICIARY ACT
31012	013	WTBN
Training Commands in the Camp Lejeune area for permanent personnel only:		
31401	J33	MCES
31300	J15	MCCSSS
31301	U70	East Coast Food Mgnt Team
31301	U74	MCAAT (MARCORADMINANALTEAM)
31301	U87	FSMAO
31301	U9X	Area Auditor
31301	J15	Supply School MCCSSS
31301	J15	Log/Ops School MCCSSS
31301	J15	PA School MCCSSS
31301	J15	SNCO Academy
31360	J15	Fin Mgnt School MCCSSS
31340	KAA	SOI Ea

MCB Pendleton

We would need the following RUCs for MCCs 014 and 028: 33060, 33120, 33610. In addition, we need MCC 1MC for our MISSO office.

MCB Quantico

Currently, the RUC code for both presently assigned as well as FAP Marines is "30002". Platoon Code identifiers will be available after our return from Oregon, week of 15 April. Further, an effort is currently being developed to expand the RUCs for the FAP pulls to include all tenants of MCBQ. A decision is expected in the June-July 02 timeframe.

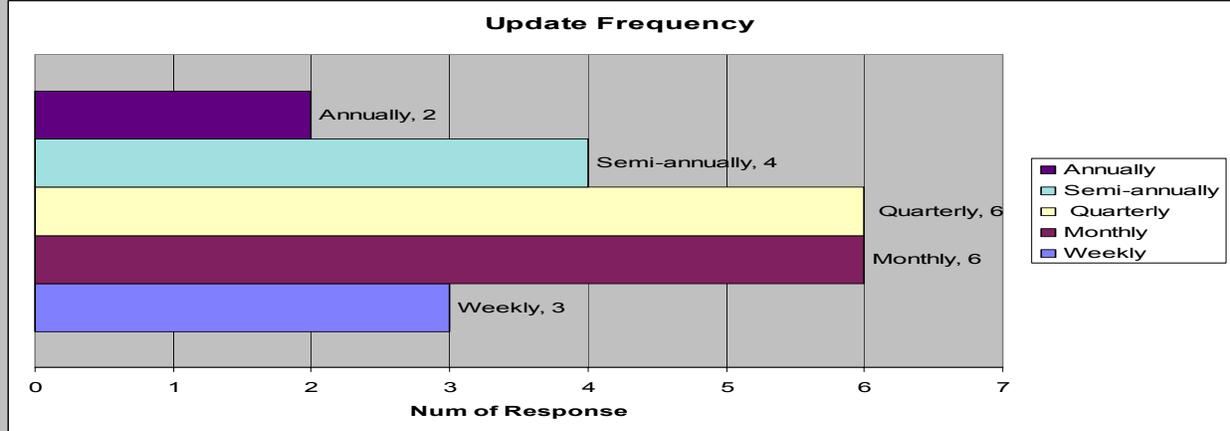
MCRD Parris Island

RUC 32001 for all Marines on Depot. IMA detachment will be MCRSC RUC.

MCRD San Diego

RUC - 33710; 34000; 34001; 34022; 34024; 84001; 85001; 87001

4.4 How often would you desire to update your model if the resources were automated?



8th & I

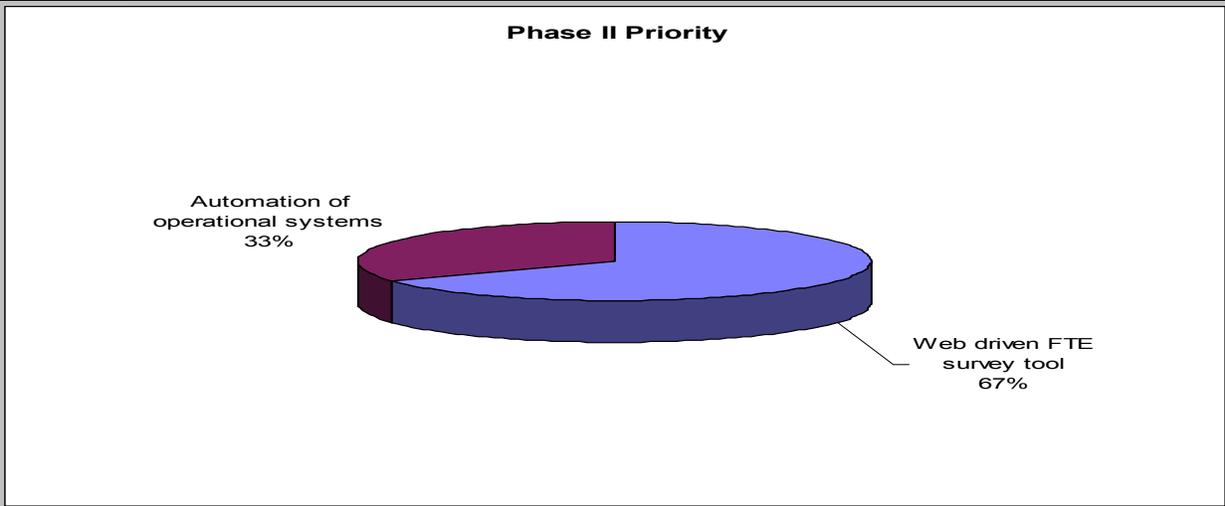
HQMC

MAGTFTC

Monthly/Quarterly

	MARFORLANT	Weekly/Quarterly
	MARFORPAC	Weekly/Quarterly
	MCAF Quantico	Monthly
	MCAS Beaufort	Quarterly
	MCAS Cherry Point	Annually
	MCAS New River	Quarterly
	MCAS Pendleton	Quarterly
	MCAS Yuma	Semi-annually
	MCB Butler	Semi-annually
	MCB Hawaii	Semi-annually
	MCB Lejeune	Monthly
	MCB Pendleton	Monthly
	MCB Quantico	Annually
	MCLB Albany	Monthly
	MCLB Barstow	
	MCRD Parris Island	Weekly
	MCRD San Diego	Semi-annually

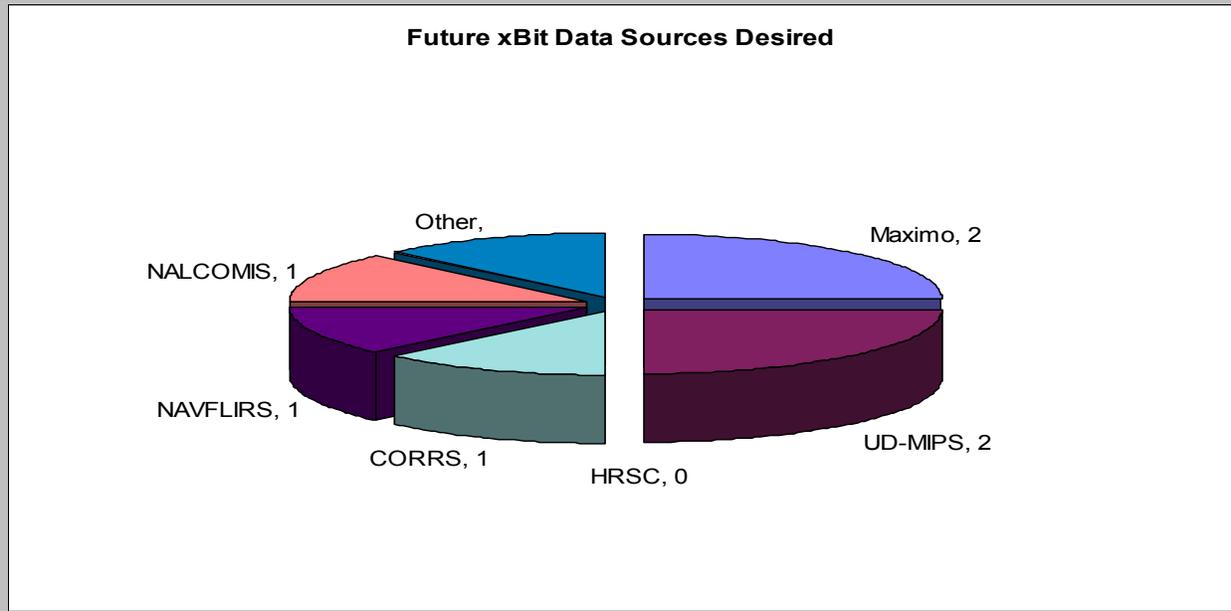
1.5 *During Phase I, XBIT is primarily focused on the automation of the resource module. During Phase II the capability of a web-accessible FTE Survey Tool or the automation of operational data for activity cost drivers will be added to system. Which would provide the most capability to your office?*



	8th & I	Automation of operational systems
	HQMC	Web driven FTE survey tool
	MAGTFTC	Web driven FTE survey tool
	MARFORLANT	Automation of operational systems
	MARFORPAC	Automation of operational systems
	MCAF Quantico	Web driven FTE survey tool
	MCAS Beaufort	Web driven FTE survey tool
	MCAS Cherry Point	Automation of operational systems
	MCAS New River	Automation of operational systems
	MCAS Pendleton	Web driven FTE survey tool
	MCAS Yuma	Automation of operational systems
	MCB Butler	Web driven FTE survey tool
	MCB Hawaii	Automation of operational systems
	MCB Lejeune	Web driven FTE survey tool

	MCB Pendleton	Web driven FTE survey tool
	MCB Quantico	Web driven FTE survey tool
	MCLB Albany	Web driven FTE survey tool
	MCLB Barstow	Web driven FTE survey tool
	MCRD Parris Island	Web driven FTE survey tool
	MCRD San Diego	Web driven FTE survey tool

3.6 *If you answered "b" for question 3.5. What operational systems, if automated into the model, would provide the greatest capability? (in order of preference)*



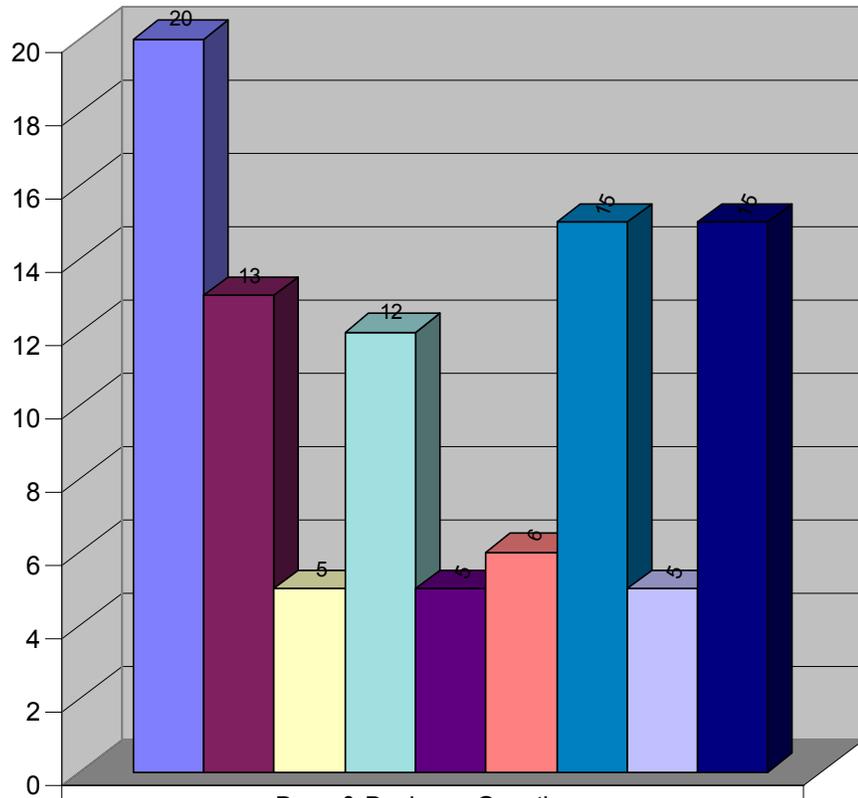
MARFORLANT
MAXIMO
MARFORPAC
TOTAL FORCE SYSTEM
CORRS
MAXIMO
COMPTRAK
DSSC [SUB-SYSTEM FOR DD1348 MILSTRIP PROCESSING]
COMPUTERIZED ACCOUNTS PAYABLE SYSTEM (CAPS)
ATLAS
PURCHASING/CONTRACTING SYSTEM
NAVFLIRS
NALCOMIS
MCAF Quantico
N/A
MCAS Cherry Point
We were not quite sure what was meant by this question, but since we already have the SURVEY Tool on the LAN, we felt it would be better to automate some of the operational data. Possibly MAXIMO, NFADS, CORRS, although we do not know what data is contained in these databases. Also, these are not inclusive for the entire model (i.e. Command Support, Training and Ops Support, etc.).
MCAS New River
CA function and reason codes
MCAS Yuma
All Class I and Class II legacy systems.
MCB Hawaii

Not sure. ??????

MCB Pendleton

N/A

1.1 *What is the first question your boss expects you to know?*



■ Comparison	20
■ Process Improvement	13
■ Cost by Dept	5
■ Cost Activity	12
■ Who or How many people?	5
■ Cost Drivers	6
■ ABC Model Info/Status	15
■ No Response	5
■ Other	15

8th & I

How much does a parade cost us?

MAGTFTC

EVERYTHING :)

MARFORPAC

What is the issue, and what options (with advantages and disadvantages) do I have for dealing with it?

MCAF Quantico

How much does it cost?

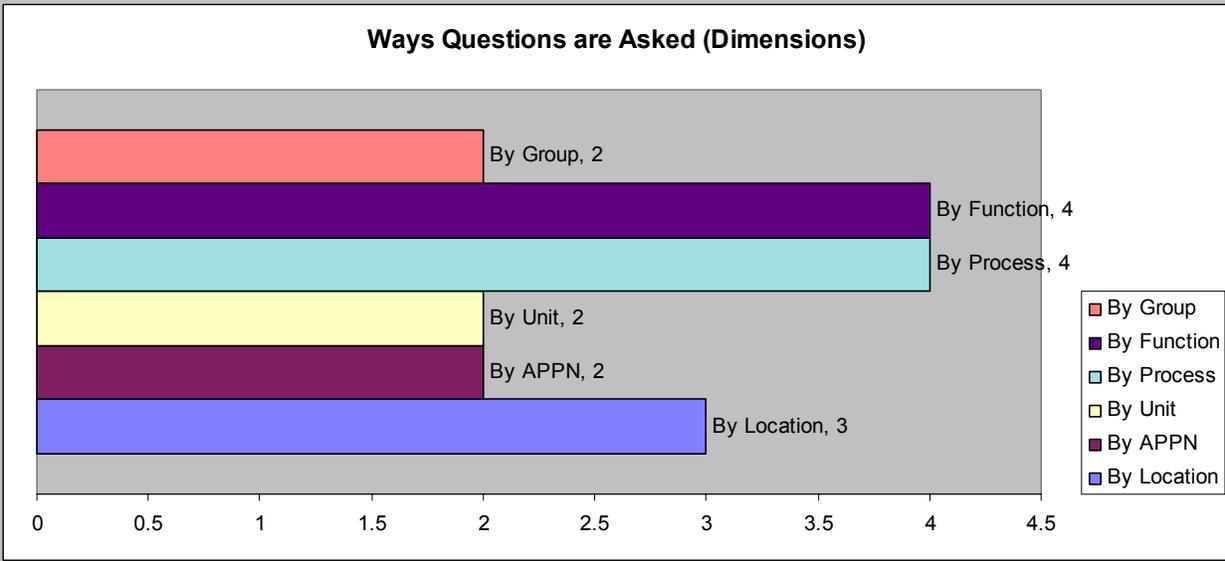
	MCAS Beaufort
	What is the status of Modeling efforts and section data call submissions?
	MCAS Cherry Point
	What are my high cost areas?
	MCAS New River
	FTEs & resources being consumed by each department/section?
	MCAS Yuma
	What is the status of the ABC model (update)?
	MCB Butler
	Likely question: How do I use this information?
	MCB Hawaii
	Why does it cost that much?
	MCB Lejeune
	Where am I spending my money?
	MCB Pendleton
	What is our progress against the wedge? Against the Business Plan?
	MCB Quantico
	Costs by department.
	MCLB Albany
	Has our model met all of the model standardization requirements?
	MCRD Parris Island
	How are we doing?
	MCRD San Diego
	Cost of doing business by functional area.
1.2	<i>What is the second question your boss expects you to know?</i>
	8th & I
	What do we spend for Facilities Maintenance?
	MAGTFTC
	EVERYTHING :)
	MARFORPAC
	What option do you recommend (and why), and what are the risks and benefits of implementing it?
	MCAF Quantico
	Who performs the activity?
	MCAS Beaufort
	Are we in compliance with HQMC mandates?
	MCAS Cherry Point
	How do we compare to other installations?
	MCAS New River
	Comparison by previous models of each department/section?
	MCAS Yuma
	If the model is updated and it has performance measures included, what analysis of unit cost differences between periods has been done? Who (e.g. functional managers, etc.) is interested in using model data and for what purposes?
	MCB Butler
	Likely question: How will it affect my operation?
	MCB Hawaii
	Who's doing it?
	MCB Lejeune
	How many people does it take to perform the process?
	MCB Pendleton

	How much is it costing us to perform this function/activity?
	MCB Quantico
	Costs of Services by customer, by type of expense i.e. direct vs reimbursable.
	MCLB Albany
	Where are we with our model update for period XXX? (Data Collection)
	MCRD Parris Island
	How we compare to other like Commands?
	MCRD San Diego
	What does it cost to recruit an applicant.
4.3	<i>What business questions are asked?</i>
	MAGTFTC
	EVERYTHING :)
	MARFORPAC
	What resources are required to (1) continue status quo and (2) implement each of the options? What trade-offs decisions (if any) must I make to redeploy the resources necessary to implement each proposed option?
	MCAF Quantico
	How can we improve the process?
	MCAS Beaufort
	How can we use the model to justify funding and personnel levels?
	MCAS Cherry Point
	Is the data accurate? What is the purpose of the model? What are some potential candidates for process improvements? Do all of the activities link to our strategic plan? Why are we spending resources on processes that are not aligned to our Strategic Plan? Are we developing performance metrics?
	MCAS New River
	How does this installation compare to other installations in certain activities and processes? Are the comparisons valid? Are the definitions and methods of costing the same?
	MCAS Yuma
	Can we link model information to the Support Plans of the Installation Strategic Plan? Is the information relevant to functional managers to help them meet performance measures for the Strategic Plan (e.g. cost)?
	MCB Butler
	Haven't gotten this far -- managers don't know what to ask for. See 4.11
	MCB Hawaii
	How can we do it better?
	MCB Lejeune
	Although we haven't had enough experience with the model to understand or know all of the questions, the following is provided: How does the performance of one process compare to like or similar processes at other installations? What is different about other installations process (s)? Do we need to keep performing the kinds of things we do or should we do only those things that are essential?
	MCB Pendleton
	How do we compare to other installations? What are my areas with the highest costs?
	MCB Quantico
	Requests for assistance on process improvements.
	MCLB Albany
	How accurate is cost information? Who defined what was mission critical/deferrable & primary/secondary? How often should we review our activities?
	MCRD Parris Island
	What functions can we perform more efficiently and effectively? What are we doing that we should not be doing? How would this help me to meet my goals in the Strategic Plan?
	MCRD San Diego

	None
1.4	<i>Which business questions are the most important?</i>
	MAGTFTC
	EVERYTHING :)
	MARFORPAC
	What will I be unable to do in the future if I commit resources now to one of the proposed options?
	MCAF Quantico
	Does the process provide a better service without significant increases in cost?
	MCAS Beaufort
	How can we qualify/defend our justifications for manning, funding, etc?
	MCAS Cherry Point
	Do our activities link to our strategic plan?
	MCAS New River
	How do we compare to "X?" (Internally and Externally) Are the driver definitions and cost objects/services the same? What is HQMC going to do with this information?
	MCAS Yuma
	Are functions adequately resourced to meet the Strategic Plan mission and goals? Or, must redistribution of funds be done - if so, what possible impacts are defined via use of the scenario builder?
	MCB Butler
	Should we be doing this activity? How does our operation compare to benchmarks?
	MCB Hawaii
	Why does it cost that much? How can we do it better?
	MCB Lejeune
	All are important. Future funding depends on it.
	MCB Pendleton
	Does this activity link to our strategic plan?
	MCLB Albany
	How many of our dept modelers are using the software and are their managers making business decisions based on model's info?
	MCRD Parris Island
	How would this help me to meet my goals in the Strategic Plan?
	MCRD San Diego
	None being asked
1.5	<i>What questions are not asked, but should be?</i>
	MAGTFTC
	THEY ASK EVERYTHING :)
	MARFORPAC
	How do each of the proposed solutions fit into and support the Strategic Plan?
	MCAF Quantico
	Will people use these tools and the information inside?
	MCAS Beaufort
	How do we tie our strategic/tactical plans to the MC Business Plan? What will be the real effect of scorecarding, benchmarking WRT how we presently function?
	MCAS Cherry Point
	What is the data telling us and how can we use the data to improve, manage, and make better informed
	MCAS New River
	Should we identify shortfalls, unfunded mandates, regulatory costs? Why are the OSA's not included in the cost of the core activity that consumes them? How much is the cost of volunteers and in-kind contributions?
	MCB Hawaii

	What are outputs? How well are we doing it? Who are we doing it for? Who are our customer? What do our customers expect? What can we provided? How well are we providing services compared to our competitors?
	MCB Lejeune
	Unknown at present
	MCB Quantico
	A number of departments have yet to "buy-in". They are not asking any questions yet. Trying to stimulate action by demonstrating success in those who are.
	MCLB Albany
	What is preventing managers from using the ABC data? Is the decision to not use the ABC model deliberate or are other factors preventing our managers from using the information?
	MCRD San Diego
	What is driving resource consumption? What is the true cost of activities, and services? Should we continue with a certain project or not? Should we continue to maintain a certain facility or not? What are our cost compared to another like installations? What were the cost of my activities last year? What activities relate to our Strategic Plan?

1.6 In what way are the questions asked? (i.e. – grouped by location, or unit, or process, appropriation, function, etc...)



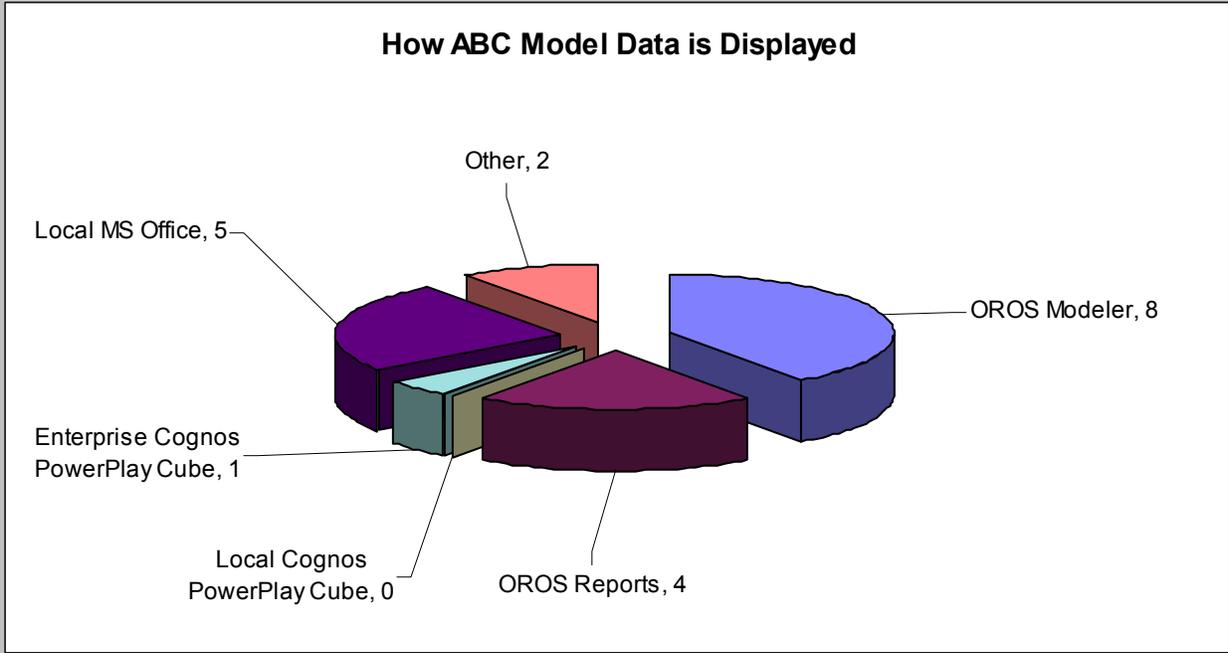
	MAGTFTC
	VARIES
	MARFORPAC
	Usually by appropriation or function --- fund structure/functional stovepipe thinking predominates day-to-day operational/business decisions.
	MCAF Quantico
	Group
	MCAS Cherry Point
	Usually questions are grouped by location, function and process.
	MCAS New River
	Function.
	MCAS Yuma
	Function.
	MCB Butler

	Haven't gotten this far.
	MCB Hawaii
	Process.
	MCB Lejeune
	Generally, at different times, the questions asked include all of the above. Just depends on the type of information needed and who is asking the questions.
	MCB Pendleton
	Most questions are asked by location but we are trying to focus those questions in the future around the process.
	MCB Quantico
	Process
	MCLB Albany
	Typically discussed in BPO updates to CO or in some staff meetings. No formal setting has been established to discuss business reform.
	MCRD Parris Island
	Currently asked by unit.
1.7	<i>Who are the primary users of the information you produce? Which managers or analysts use the data?</i>
	MAGTFTC
	Currently BMD and HQ. Anticipate more wide-spread command use upon completion of FY01 revision/data population.
	MARFORLANT
	Initial Development underway. However, the AC/S will be the primary user.
	MARFORPAC
	Analysts will be primary users until managers understand the value of ABC and decide to use it.
	MCAF Quantico
	CO and Department heads?
	MCAS Beaufort
	ABC/M Core Team
	MCAS Cherry Point
	The primary users are the Business Management Office and the Comptroller, LANT, and HQMC. Other Directorates that use the ABC data are Supply, and G-6. Also, the ABC POC's.
	MCAS New River
	Commanding Officer, ABC Core Team, MCCS, Supply, Comptroller, S-1 Officer, JPAO
	MCAS Yuma
	HQMC; CO/XO; Comptroller; ABC Team; Range Management; CVIC
	MCB Butler
	Haven't gotten this far.
	MCB Hawaii
	Functional managers.
	MCB Lejeune
	All senior managers and supervisors including Comptroller personnel and business analysts
	MCB Pendleton
	Currently we are not producing any information (i.e. reports) other than the ABC Models themselves. We are beginning the process of meeting with each AC/S to determine what information they require and in what medium (i.e. web based report, etc). The AC/Ss and process owners would be the primary users.
	MCB Quantico
	Functional managers of Branches.
	MCLB Albany
	BPO personnel are currently the primary users. Dept level modelers have little time for modeling and typically don't have a clear understanding of what ABC/M is trying to achieve. Our Comptroller and I&L Director make the greatest attempt to review the data and make decisions based in part on what the model data has told them.

	MCRD Parris Island
	Process Action Teams
	MCRD San Diego
	I provide reports to each dept/unit.
1.8	<i>Who are the secondary users of the information you produce?</i>
	MAGTFTC
	Functional/resource managers.
	MARFORLANT
	COMMARFORLANT
	MARFORPAC
	Occasionally, a Staff Principal or Deputy will use it.
	MCAF Quantico
	OIC and NCOIC
	MCAS Beaufort
	Some department and section heads.
	MCAS Cherry Point
	With the decentralization of the ABC data through the SURVEY tool, the functional managers are now beginning to take ownership of the data and use it to identify areas for improvement.
	MCAS New River
	HQMC, MARFORLANT, MCABE
	MCB Butler
	Haven't gotten this far.
	MCB Hawaii
	Internal support departments
	MCB Lejeune
	2nd level supervisory personnel
	MCB Pendleton
	Functional Managers within each AC/S.
	MCB Quantico
	Department Heads
	MCLB Albany
	HQMC (LR)
	MCRD Parris Island
	CG's Staff - Department Heads
1.9	<i>The Marine Corps has developed an installation-wide Cognos PowerPlay Cube that displays the results of 17 installations. Have you used this cube? If not, why? (Software not avail, have not needed to, not useful at this level, etc...)</i>
	8th & I
	Software unavailable.
	MAGTFTC
	Yes YES
	MARFORLANT
	Have displayed the Cube but not "Used" the information since it is still not mature and does not talk to end products.
	MARFORPAC
	Yes, have used it some, mostly to learn properties/characteristics of the PowerPlay Cube. MARFORPAC G8/G9 managers for Installation Support programs (Planning, MCCA, Housing, Facilities, Budget, Business Performance) are beginning to use it.
	MCAF Quantico
	No, I do not have the software.

MCAS Cherry Point	We have seen a demo of the tool, but do not have the software.
MCAS New River	Yes
MCAS Yuma	Viewed.
MCB Butler	Briefly looked at the information.
MCB Hawaii	Reviewed but did not use for ABM projects. Was not able to conduct ABM session due to insufficient resources.
MCB Lejeune	Yes
MCB Pendleton	Camp Pendleton has not used the Cube as of yet. We have not had the time required to become familiar enough with Cognos and the Cube in order to provide training at the AC/S level. The majority of our time has been focused on completing the FY01 Model Update as well as completing the tasks outlined in the Camp Pendleton Business Plan.
MCB Quantico	Software only available recently. Have not yet incorporated its use into presentations.
MCLB Albany	No, I've had no formal hands-on training and current workload has not afforded me the opportunity to work with the software yet.
MCRD Parris Island	No - No interest expressed for the cube.
MCRD San Diego	The information has been presented to all the senior leadership but there has been no call for its use.

1.10 How do you display the data from the ABC models to other workers/decision makers on the installation?



8th & I	Locally (Excel, PowerPoint, etc...)
HQMC	
MAGTFTC	OROS Reports/Locally (Excel, PowerPoint, etc...)

	MARFORLANT	OROS Modeler/Locally (Excel, PowerPoint, etc...)
	MARFORPAC	OROS Modeler/Enterprise-wide Cognos PowerPlay Cube.
	MCAF Quantico	OROS Modeler
	MCAS Beaufort	
	MCAS Cherry Point	OROS Modeler
	MCAS New River	Locally (Excel, PowerPoint, etc...)
	MCAS Pendleton	Locally (Excel, PowerPoint, etc...)
	MCAS Yuma	OROS Modeler
	MCB Butler	Other
	MCB Hawaii	OROS Modeler
	MCB Lejeune	OROS Reports
	MCB Pendleton	Other
	MCB Quantico	OROS Modeler
	MCLB Albany	OROS Reports
	MCLB Barstow	
	MCRD Parris Island	OROS Reports
	MCRD San Diego	OROS Modeler
1.11	<i>Any other comments, recommendations, or requests:</i>	
	MARFORPAC	
	Keep the pressure up to get the xBIT project rolled out! Many problems currently causing much heartburn withing USMC business management community will disappear when process for updating/refreshing models is automated and becomes transparent (or nearly so) to users and functional managers. Since BPO structure will NOT be centrally funded by HQMC, we MUST find and use every method possible to lessen the workload / task list of installation business managers and ABC Core Teams. Creating xBIT using DON IM/IT NMCI architecture and and DMI/XML protocols will move the USMC business management effort forward with reasonable alacrity and with greatest probability of long-term success.	
	MCAS Beaufort	
	The overall strategy and direction from HQMC regarding what Commanders must do with respect to Business Reform is to vague and uncertain. Instead of mandating what actions must occur (with specific POA&Ms), some CO's perceive the guidance as voluntary.	
	MCAS Cherry Point	
	Just a note: It may have taken us a little longer to update the FY01 model because we lost one of our Core Team members in December, and another core team member has been in the hospital since January. We had to bring in two "novices" who were learning and producing at the same time. Also, we used both the Resource Mapping and SURVEY tools and had to work through a lot of the issues. It would have been helpful if the new software tools and standards were prototyped prior to release. We see the need to get more into analysis of the data and provide our managers with reports from the model that will help them manage and make better decisions. We have spent so much time updating the model, that we have not had the opportunity to do this. Now, we will be updating the Cost Object Module, and then it will be time to update the FY02 model. Doesn't leave much time for analysis and reporting.	
	MCAS New River	
	Once model update target date, no changes by HQMC.	
	MCAS Yuma	
	Yes. Tell us what the HQMC vision is of using this tool.	
	MCB Butler	

<p>We have only now gotten to the point with our model where it should be able to produce useful information. However, our managers do not know what questions to ask. I think we need to prime the pump and provide managers with some appropriate questions that they should be asking and provide them with model outputs that have proven useful for other organizations that have been regularly using ABC/M for an extended period. Since ABC/M has been in use for a number of years by industry, this type of information should already be available from our ABC contractor. Give us a list of useful questions that have already been asked in private industry or government agencies that have been using ABC/M for a number of years. Provide us with some actual ABC model reports that have already been successfully used by industry that we can take to managers to show them how they can use ABC/M. If ABC has already proven to be very successful, we shouldn't have to bootstrap our way to ABM or reinvent the wheel -- let's prime the pump and start with what has already worked. Once folks start seeing what the possibilities are, then they should get better at asking questions.</p>
<p align="center">MCB Hawaii</p>
<p>Like to display data in report form only. Functional managers should not see the model. Just reports generated from the model. We need flexibility to generate or modify reports. Need to integrate our legacy systems: Maximo, Axis-One, Remedy to extract activity driver quantities (data pull vice data push). Most importantly, develop a method/process to implement "Sanity Checks."</p>
<p align="center">MCB Lejeune</p>
<p>None at present</p>
<p align="center">MCB Pendleton</p>
<p>With the completion of the FY01 Models, we plan to begin meeting with our AC/Ss and their functional managers to determine what information/reports we can provide to them to run/manage their business from day to day. We hope to provide this information via the web in the form of a custom report.</p>
<p align="center">MCB Quantico</p>
<p>Especially for these questions in para 4, we need more time on the ground with the managers. The core team has only been on the ground for 3 months and have yet to meet most department heads; just getting started working with branches to identify process improvements and assist in such actions as regionalization efforts.</p>
<p align="center">MCLB Albany</p>
<p>Our current office structure does not support the number of programs that need to be updated, managed, and coordinated. The outline of an approved BPO structure would lay the foundation for our office to request additional personnel. Current management of the ABC model and strategic planning is handled by 1 person. With our tactical planning effort to begin next month, it is certain that management of the model will suffer. Having a full-time ABC/M analyst would greatly increase our ability to meet all model management issues.</p>